



**NORTHEAST MINNESOTA
WORKFORCE DEVELOPMENT BOARD**

**REQUEST FOR PROPOSALS FOR
ONE STOP OPERATOR**

*for Minnesota Workforce Centers in Northeast Minnesota
under the Workforce Innovation and Opportunity Act (WIOA)*

ISSUED MARCH 27, 2017

PROPOSALS DUE APRIL 21, 2017

ELECTRONICALLY SUBMIT TO: **Northeast Minnesota OFFICE OF JOB TRAINING**
Attention: Renee' Marconett
Renee.marconett@nemojt.org

TABLE OF CONTENTS

Part I - General Information

Overview	3
Purpose	4
Background	4
Role of One Stop Operator/Scope of Services	6

Part II - Proposal Requirements

Eligible Respondents	7
Proposal Components	8
Proposal Evaluation Methods	9

Part III - Proposal Submission Procedures

General Submission Information	11
Submission Closing Date	11
Proposal Checklist	11
Notice of Selection	12
Award and Period of Performance	12
Conditions of RFP and Reserved Rights	12

Appendix A, Cover Sheet Template

Appendix B, Proposal Narrative Template

Appendix C, Budget Narrative

PART I - GENERAL INFORMATION

Overview

The NE MN Workforce Development Board (herein referred to as the 'NE MN Board') is soliciting proposals to identify an experienced organization or qualified consortium of partners to provide One-Stop Operator services for the Northeast Minnesota workforce development area as required under the Workforce Innovation and Opportunity Act (WIOA). Workforce development-minded organizations with successful past experience who can thoroughly demonstrate that they have the ability to provide the management and oversight services requested will be considered.

The NE MN Board is seeking to establish through a Memorandum of Understanding a One-Stop Operator provider(s) that employs vision, innovation, accountability, efficiency and effective utilization of resources in workforce development programming. It is the goal of the NE MN Board to create a highly coordinated workforce system that focuses on a fully integrated service delivery strategy which ensures that all customers flow seamlessly throughout. As customers are engaged across multiple entry points, their individual needs shall be identified and addressed, and they will be provided with access to programs, services and navigation to supplementary supports.

The organization(s) selected to perform in this role will operate under a Memorandum of Understanding (MOU) with the NE MN Board starting on July 1, 2017, ending on June 30, 2018, with possible annual renewal of up to four years provided all articulated expectations and performance criteria are successfully achieved.

WIOA seeks to help job seekers and workers access employment, education, training and support services to succeed in the labor market and match employers with skilled workers they need to compete in the global economy. The main goals of WIOA are to:

- Align federal investments to support job seekers and employers;
- Strengthen the governing bodies that establish state, regional, and local workforce development priorities;
- Help employers find workers with the necessary skills; and
- Align goals and increased accountability and information for job seekers and the public.

Proposers are strongly encouraged to follow the Department of Labor's WIOA resource page for WIOA information and latest updates: www.doleta.gov/wioa

The NE MN Board reserves the right to reject any or all proposals, to accept or reject any or all items in a proposal, and/or to award multiple providers as is deemed to be in the best interest of the NE

MN Board. The NE MN Board reserves the right to negotiate with any Respondent after proposals are reviewed, if such action is deemed to be in the best interest of the NE MN Board.

Purpose

The purpose of this solicitation is to establish a One Stop Operator for Workforce Centers located throughout the Northeast Minnesota workforce development area (WDA) which includes the counties of Aitkin, Carlton, Cook, Itasca, Koochiching, Lake and St. Louis (outside the city limits of Duluth, a separate and distinct WDA). Workforce Centers within the Northeast Minnesota WDA are located in Cloquet, Grand Rapids, Hibbing, International Falls, Virginia, and Aitkin, an affiliate site.

The vision of WIOA is for local workforce development boards to serve as the strategic leader and convener of local workforce development system stakeholders and to partner with employers and the workforce development system to:

- ✓ Develop and support policies and investments that support workforce system strategies that support regional economies;
- ✓ Develop effective approaches including local and regional sector partnerships and career pathways; and
- ✓ Develop high quality, customer-centered service delivery and service delivery approaches.

Local workforce development boards provide strategic and operational oversight in collaboration with required and additional partners and workforce stakeholders to maintain a comprehensive and high quality workforce development system. Boards also assist in the achievement of the State of Minnesota's strategic and operational vision and goals (see [here](#) for Minnesota's Combined State Plan) by coordinating local and regional efforts to align with state objectives. Part of this work is to maximize and continue to improve the quality of services, customer satisfaction, and effectiveness of services provided through the public workforce development system.

WIOA requires local workforce development boards to establish One Stop Operator(s) to help coordinate Workforce Center (referred to in WIOA as a 'One-Stop' center) operations. The primary role of the One Stop Operator is to ensure that services provided through Workforce Centers (WFCs) meet the needs of its customers (business and job seeker) in an efficient and effective manner. It is critical that within the operations of WFCs, the delivery of WIOA and TANF (Temporary Assistance to Needy Families)/MFIP (Minnesota Family Investment Program) services are unified, including WIOA mandated and non-mandated partner organizations as well as other Community Based Organizations (CBOs) and service providers necessary for the success of all customers.

Background

The NE MN Board has evolved through a series of federal job training programs, beginning with the Job Training Partnership Act of 1982 and further developed through more recent iterations of federal workforce programming (currently WIOA), including the requirement that a majority of board members represent the private sector. Together with the Northeast Local Elected Official Board, the

NE MN Board serves as the oversight body of WIOA programs and funding in the 7-county Arrowhead region of Minnesota.

The NE MN Board represents a partnership of business and government to serve the region's workforce development needs. The NE MN Board is a 19 member volunteer body, the majority of which represent the private sector. The remaining balance of the board includes representatives from education (both higher education and adult literacy), public assistance agencies, organized labor, rehabilitation services, community based organizations, economic development, charitable entities, and public employment services.

The NE MN Board is a core partner in the regional workforce development system that oversees job preparation services that assist individuals in acquiring the skills needed to compete in today's rapidly changing job market. Programs and activities offered through local Workforce Centers that would be coordinated by the selected One Stop Operator(s) include:

- Dislocated Worker programming: Services and resources that help get laid-off workers back into the workforce, including funding for training and supportive services.
- Adult Job Seeker programming: Services and resources that help income-eligible individuals obtain occupational skills training and learn effective job search strategy, including funding for training and supportive services
- Youth programming: Services and resources that help youth, some with barriers, obtain a secondary credential, determine appropriate career paths and corresponding training, and gain work-readiness skills.
- Minnesota Family Investment Program (MFIP) / Diversionary Work Program (DWP) / Supplemental Nutrition Assistance Program (SNAP) : Employment and training services provided to individuals who participate in public assistance programs.
- Vocational Rehabilitation Services: Resources for individuals with disabilities to obtain vocational credentials and employment.
- Adult Basic Education: Though not in every location, some Northeast Workforce Centers provide access to services that assist individuals obtain basic skills, secondary credentials, and other education critical to success in the workplace.
- State Services for the Blind: Resources to assist eligible individuals obtain the skills of blindness as well as vocational training needed to become employed.
- Veterans Employment Services: Resources geared towards assisting Veterans in obtaining employment.

- Workshops such as Reemployment Assistance and Creative Job Search (for individuals receiving Unemployment Assistance to expedite a return to the workforce), Financial Literacy workshops, and other offerings that may vary by location.

Role of One Stop Operator and Scope of Services

The One Stop Operator will grow a system of partners among workforce development, economic development, business, and community agencies in order to meet the needs of businesses and job seekers to effectively implement an integrated workforce development system. In addition, the One Stop Operator will provide coordination and oversight of the partnership of agencies that comprise the Northeast Minnesota workforce system (herein referred to as the 'Partners'). This includes close collaboration with WIOA Title I service providers, the Minnesota Department of Employment and Economic Development (DEED; includes Job Service, Veteran's services, Reemployment Assistance, Unemployment Insurance, Vocational Rehabilitation Services, and State Services for the Blind and the Deaf and Hard of Hearing), the Arrowhead Economic Opportunity Agency, and other community partners specific to program service delivery.

The One Stop Operator will be responsible for the following:

- *Leading Workforce Centers, including site operations, space configuration, customer flow, and integration;*
- *Create and maintain a welcoming Workforce Center environment, including clean and professional resource areas;*
- *Convening Partnership meetings;*
- *Promoting the services available at Workforce Centers, internally and externally;*
- *Being knowledgeable of the mission and performance standards of all partners and facilitating cross-training among all staff;*
- *Evaluating customer needs and satisfaction data to continually refine and improve service strategies*
- *Serving as a liaison between the NE MN Board and Workforce Center partners;*
- *Complying with all policies governing the operations of a Workforce Center;*
- *Working with Workforce Center partners to determine a process for meeting the goals set forth in the Workforce Innovation and Opportunity Act;*
- *Working with the NE MN Board and partners to define and provide a means to meet common operational needs, such as training, technical assistance, and additional resources, etc.;*
- *Facilitating sharing of performance data and information;*
- *Develop and coordinate Memorandums of Understanding and resource sharing agreements (for example, cost allocation plans, office closing policies, dress codes, holiday scheduling, etc.);*
- *Representing Workforce Centers to promote services, discuss partnership opportunities, and foster the growth and development of a workforce development network; and*
- *Ensuring non-program EEO requirements and ADA regulations are met, including coordinating staff training, and assuring EEO/ADA posters and processes are in place.*

PART II - PROPOSAL REQUIREMENTS

Eligible Respondents

Eligible respondents include governmental, educational or not-for-profit organizations or agencies engaged in a public service. Private, for-profit organizations engaged in providing employment and training and educational opportunities for eligible adults may apply. Entities must be registered with the Minnesota Secretary of State to do business within the state of Minnesota. Entities that are presently debarred, suspended, proposed for debarment, declared ineligible, or excluded from participation in this transaction by any Federal department or agency are not eligible to respond to this RFP. Proposal reviews and awards are contingent upon respondents being current on any loan, contractual, or tax obligation as due, or in compliance with any rule, regulation, or provision on existing or past contracts.

All respondents to this RFP to establish a One Stop Operator must meet the criteria outlined in WIOA (Sec. 121.d) and the WIOA Notice of Proposed Rulemaking dated April 16, 2015, (WIOA NPRM) available at <http://www.doleta.gov/WIOA/NPRM.cfm>. The following summarizes who is eligible to function as a One Stop Operator:

One-Stop Operators may be a single entity (public, private, or nonprofit) or a consortium of entities. Eligible entities include higher education institutions, community-based organizations, for-profit entities, government agencies, and other interested organizations (such as a local chamber of commerce or other business organization, or a labor organization), of demonstrated effectiveness, that are capable of carrying out the duties of the One-Stop Operator, and that are located in the local area. If the consortium of entities is one of one-stop partners, it must include a minimum of three of the one stop partners described in WIOA Sec. 121(b)(1). Elementary or secondary schools are not eligible to respond with a proposal as a One-Stop Operator, but nontraditional public secondary schools such as night schools, adult schools, or area career and technical education schools are eligible.*

**NOTE: if a response to this RFP includes existing partners in the Workforce Center system, appropriate conflict of interest assurances will be required as part of the Memorandum of Understanding.*

Respondents are expected to have the technical competence, knowledge and expertise in management and administration, appropriate staff capacity, and the administrative and fiscal management systems to accomplish the scope of work stated in this RFP and must also meet high standards of public service and fiduciary responsibility. Respondents are responsible for being knowledgeable of all laws, regulations, rules, and policies of the specific funding sources involved and applying them in developing the RFP response.

Proposal Components

Bidders must provide responses in narrative format to each numbered item listed below.

Proposals must indicate experience with and philosophy related to each item from sections A and B below (considered the *Proposal Narrative*, see Appendix B for template), which together is limited to no more than ten pages, including related attachments. Section C, *Budget Narrative* (see Appendix C) is limited to no more than five (5) pages.

Responses to sections A and B below, Proposal Narrative, must comprise no more than ten (10) double-spaced pages.

A. Experience and Philosophy (40 points). *Describe your experience with and/or philosophy regarding the following:*

1. Visionary leadership while operating within structured rules and guidelines.
2. Fostering collaboration and partnerships.
3. Monitoring system integrity.
4. Measuring customer satisfaction and staff morale and implementing changes as necessary.
5. Information sharing across a variety of partners and programs.
6. Working on diverse/divergent issues or agendas to reach common outcomes.
7. Serving diverse customers including employers, economically disadvantaged individuals with little or no work experience, individuals with disabilities, racial or ethnic minorities, dislocated workers, and young adults.
8. Understanding federal laws and/or workforce or related laws, including the Workforce Investment Act or the Workforce Innovation and Opportunity Act (WIOA).

Discuss any other areas of experience you would like the review committee to know about as it relates to this RFP.

B. Approach (30 points).** *Describe how you will approach achieving a mutually beneficial relationship between the partner agencies, the NE MN Board, and the One Stop Operator in meeting the following key One Stop Operator responsibilities:*

1. Leading Workforce Center site operations, including space configuration and customer flow.
2. Creating and maintaining a welcoming Workforce Center environment.
3. Coordinating Workforce Center partners and programs.
4. Promoting the services available through the Workforce Center system.
5. Evaluating customer needs and satisfaction.

**Up to five (5) additional bonus points will be awarded to proposals comprised of a consortium of three (3) or more mandated WIOA One-Stop partners. This must be evidenced through letters of commitment from each mandated partner that should be attached to the proposal response. Letters of commitment will not count toward the 10-page limit.

Responses to the section C, Budget Narrative, must comprise no more than five (5) pages, including any attached charts, tables, or spreadsheets.

C. Budget Narrative (20 points*).** The time required to perform the duties outlined in this RFP can vary significantly from minimal monthly site coordination of each Workforce Center to more time-intensive activity such as participating in monthly Partner and other meetings to effectively coordinate Workforce Center operations.

Detail the projected costs for delivering services described in the proposal. Include information on any in-kind services and leveraged funds where appropriate and applicable, including the source(s) of leveraged funds.

Proposals must include an itemized breakdown of all requests for funding along with the costs associated with the requested funds.

***Up to five (5) bonus points may be awarded to proposals that include the use of in-kind services and/or other funding that can be leveraged to execute the responsibilities outlined in this RFP. Such in-kind services and leveraged funds must be clearly detailed in the budget narrative.

Proposal Evaluation Methods

There are 90 base points with an additional ten bonus points that may be awarded if certain criteria are met (see below), for a total possible achievement of 100 points. The NE MN Board reserves the right to consider other discerning factors along with the points associated with each proposal to determine the final selection.

All proposals will be reviewed by an Evaluation Committee comprised of the NE MN Board Members and staff. This committee will include only those individuals who have no fiduciary interest or direct involvement in responding to this RFP. The Evaluation Committee will determine which of the proposals will provide the best value to the NE MN Board. A final decision will be made by the NE MN Board at its May 24, 2017 meeting.

All data and information from the proposer must be submitted as described in Part III of this RFP, Proposal Submission Procedures, below.

Evaluation Committee members will review and score proposals according to the criteria and assigned points specified in this RFP using the following criteria:

- A. Experience and Philosophy (40 points)
- B. Approach (30 points)
- C. Budget (20 points)

A total of ten (10) bonus points can be awarded to proposals that include the following:

- Up to five (5) additional bonus points will be awarded to proposals comprised of a consortium of three (3) or more mandated WIOA One-Stop partners. This must be evidenced through letters of commitment from each mandated partner that should be attached to the proposal response (the letters of commitment will not count toward the page limit).
- Another five (5) additional bonus points will be awarded to proposals that include appropriate in-kind services or indicate other funds that can/will be leveraged to accomplish the responsibilities outlined in this RFP.

The NE MN Board, at its discretion, may request presentations by or meetings with any or all respondents to clarify or negotiate modifications to the respondent's proposals. However, the NE MN Board also reserves the right to make an award without further information related to the proposals submitted. Therefore, initial proposals should reference the most favorable terms, from both technical and price standpoints, which the respondent can propose.

The NE MN Board reserves the right, in its sole and complete discretion, to reject any and all proposals or cancel the request for proposals at any time prior to the time a MOU is fully executed, when it is in its best interests. The NE MN Board is not liable for any costs the respondent incurs in preparation and submission of its proposal, in participating in the RFP process or in anticipation of award of the agreement.

Part III - PROPOSAL SUBMISSION PROCEDURES

General Submission Information

To be considered, entities must submit a proposal along with other supporting documentation in accordance with the instructions in this RFP. When evaluating a proposal, the NE MN Board will consider how well the respondent has complied with these instructions and provided the required information. The NE MN Board reserves the right to request clarifications from any bidder regarding information in their proposals at any time prior to the official selection of the One Stop Operator(s).

Bidders can contact the NE MN Board by email at renee.marconett@nemojt.org during the technical assistance (Q&A) period between 8:00 am on March 27 and 4:30 pm on April 14 to request clarification that may be needed to comply with these instructions. Questions are considered public information and will be posted in their entirety on the Northeast Minnesota Office of Job Training website with answers within two (2) working days of submission at www.nemojt.org. Questions will be accepted by email only.

Responses to this RFP should be economically prepared, with emphasis on completeness and clarity of content. The proposal narrative must be double-spaced in at least 12-point font and must be on standard 8 ½" by 11" paper with no less than one inch margins.

Submission Closing Date

Full proposals must be submitted by no later than 4:30 pm on Friday, April 21, 2017 to renee.marconett@nemojt.org. The subject line should state: "Request for Proposal" and the attached proposal document should be in PDF format. It is the responsibility of the Respondent to insure that the proposal is received by the NE MN Workforce Development Board by the date and time specified above. Late proposals will not be considered.

Proposal Checklist

All proposals must contain the following documents:

- Cover Sheet*: Organization name, address, phone number, and contact information for the Authorized Representative of the Respondent or company, limited to one (1) page (see Appendix A for template).
- Executive Summary*: A brief overview of the proposal not to exceed one (1) single-spaced page.
- Proposal Narrative*: Responses to each item indicated in the template found in Appendix B; must not exceed a total of ten (10) double-spaced pages.

- *Letters of Commitment*, if consortium application (does NOT count towards the 10-page narrative limit).
- *Budget Narrative* including specific levels of funding sought under the proposal and the detailed activities associated with requested funding (see Appendix C for template). Must not exceed a total of five (5) pages.

Notification of Selection

Respondents whose proposals are not selected will be notified in writing when the MOU with the selected provider has been fully executed.

Award & Period of Performance

The period of this Memorandum of Understanding shall be from July 1, 2017 through June 30, 2018. This MOU may be renewed, upon agreement of both parties, for an additional four (4) one-year renewals. Subsequent year contracts will be negotiated based on available WIOA Adult and Dislocated Worker Program funding allocations from the U.S. Department of Labor and the Minnesota Department of Employment and Economic Development. Any additional work will be discussed in the future and price will be negotiated at that time. The NE MN Board reserves the right to adjust funding allocated for One Stop Operation activities due to changes or fluctuations in available funding.

Conditions of the RFP/Reserved Rights:

The issuance of this RFP constitutes only an invitation to present proposals. The rights reserved by NE MN Board, which shall be exercised in its sole and absolute discretion, include without limitation, the right to:

- Supplement, amend or otherwise modify or cancel any provisions set forth in this solicitation at any time.
- Accept or reject any non-responsive or untimely responses or to reject all responses to this RFP and/or seek new proposals.
- Disqualify any respondent who submits an incomplete or inadequate response or is not responsive to the requirements of this RFP.
- Change or waive any provisions set forth in this RFP.
- Determine whether the respondent's written or oral representations are true, accurate and complete or whether the respondent has adequately responded and has the necessary experience, including seeking and evaluating independent information on any respondent.
- Verify representations in the response by visiting and examining any of the project sites referenced in the proposal submitted and to observe and inspect the operations at such sites.
- Negotiate any and all proposed terms, conditions, costs, staffing level, services/activities mix, and all other specifics.

- Request: a) additional data, b) technical or price revisions, or c) oral presentations in support of or to clarify the written proposal.
- Conduct a pre-award review that may include, but is not limited to, a review of the respondent's record keeping procedures, management systems, and accounting and administrative systems.
- Change specifications and modify contracts as necessary to (a) facilitate compliance with the legislation, regulations and policy directives, (b) to manage funding, and (c) to meet the needs of the customers.
- End agreement negotiations if acceptable progress, as determined by NE MN Board, is not being made within a reasonable time frame.

All materials submitted in response to this RFP will become property of the NE MN Board and will become public record after the evaluation process is completed and an award decision made.

**ONE STOP OPERATOR PROPOSAL COVER SHEET
NE MN WORKFORCE DEVELOPMENT BOARD**

PROPOSER INFORMATION	
Proposer Name :	
Mailing Address:	
Website:	
Contact Person:	
Contact Person's Phone Number:	
Contact Person's E-Mail Address:	
State Tax ID Number:	Federal ID Number:
Authorized Signature:	Printed Name:
Title:	Date:

Mandatory Disclosures: By submitting a proposal, each Proposer understands, represents, and acknowledges that:

- A. Their proposal has been developed by the Proposer independently and has been submitted without collusion with and without agreement, understanding, or planned common course of action with any other vendor or suppliers of materials, supplies, equipment, or services described in the Request for Proposals, designed to limit independent bidding or competition, and that the contents of the proposal have not been communicated by the Proposer or its employees or agents to any person not an employee or agent of the Proposer.
- B. There is no conflict of interest. A conflict of interest exists if a Proposer has any interest that would actually conflict, or has the appearance of conflicting, in any manner or degree with the performance of work on the project. If there are potential conflicts, identify the public or private entities with whom your organization is currently, or have been, employed and which may be affected.
- C. It is not currently under suspension or debarment by the State of Minnesota, any other state or the federal government.

PROPOSAL NARRATIVE
ONE STOP OPERATOR REQUEST FOR PROPOSALS
(limited to ten (10) double-spaced pages)

Experience and Philosophy (40 points)

Describe your experience with and/or philosophy regarding the following:

1.	Visionary leadership while operating within structured rules and guidelines. <i>(insert response)</i>
2.	Fostering collaboration and partnerships. <i>(insert response)</i>
3.	Monitoring system/program integrity. <i>(insert response)</i>
4.	Measuring customer satisfaction and staff morale and implementing changes as necessary. <i>(insert response)</i>
5.	Information sharing across a variety of partners and programs. <i>(insert response)</i>
6.	Working on diverse/divergent issues or agendas to reach common outcomes. <i>(insert response)</i>
7.	Serving diverse customers including employers, economically disadvantaged individuals with little or no work experience, individuals with disabilities, racial or ethnic minorities, dislocated workers, and/or young adults. <i>(insert response)</i>
8.	Understanding federal laws and/or workforce or related laws, including the Workforce Investment Act or the Workforce Innovation and Opportunity Act (WIOA). <i>(insert response)</i>

Include any other areas of experience you would like the review committee to know about as it relates to this RFP:
(insert response)

Approach (30 points*)

Describe how you will approach achieving a mutually beneficial relationship between the partner agencies, the NE MN Board, and the One Stop Operator in meeting the following key One Stop Operator responsibilities:

1.	Leading Workforce Center site operations, including space configuration and customer flow. <i>(insert response)</i>
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2.	Creating and maintaining a welcoming Workforce Center environment. <i>(insert response)</i>
3.	Coordinating Workforce Center partners and programs. <i>(insert response)</i>
4.	Promoting the services available through the Workforce Center system. <i>(insert response)</i>
5.	Evaluating customer needs and satisfaction. <i>(insert response)</i>
<p><i>*Up to five (5) additional bonus points will be awarded to proposals comprised of a consortium of three (3) or more mandated WIOA One-Stop partners. This must be evidenced through letters of commitment from each mandated partner that should be attached to the proposal response. The letters of commitment will <u>not</u> count toward the 10-page limit.</i></p> <p><input type="checkbox"/> Check if this proposal represents a consortium of three or more WIOA-required One Stop Partners.</p> <p><input type="checkbox"/> Check if this proposal represents a partnership of other non-Workforce Center partners.</p>	

BUDGET NARRATIVE
ONE STOP OPERATOR REQUEST FOR PROPOSALS
(limited to five (5) double-spaced pages)

Narrative (20 points*) <i>Describe the costs associated with the proposed method of system coordination and Workforce Center site management.</i>					
1.	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 85%;">Monthly costs associated with coordinating system partners:</td> <td style="width: 15%; text-align: center;">\$</td> </tr> <tr> <td colspan="2"><i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i></td> </tr> </table>	Monthly costs associated with coordinating system partners:	\$	<i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i>	
Monthly costs associated with coordinating system partners:	\$				
<i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i>					
2.	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 85%;">Monthly Workforce Center (physical) site coordination costs:</td> <td style="width: 15%; text-align: center;">\$</td> </tr> <tr> <td colspan="2"><i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i></td> </tr> </table>	Monthly Workforce Center (physical) site coordination costs:	\$	<i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i>	
Monthly Workforce Center (physical) site coordination costs:	\$				
<i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i>					
3.	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 85%;">Annual additional or miscellaneous costs (supplies, travel, etc.)</td> <td style="width: 15%; text-align: center;">\$</td> </tr> <tr> <td colspan="2"><i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i></td> </tr> </table>	Annual additional or miscellaneous costs (supplies, travel, etc.)	\$	<i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i>	
Annual additional or miscellaneous costs (supplies, travel, etc.)	\$				
<i>(insert detailed justification, including the use of any in-kind services or description of leveraged funds)</i>					
TOTAL PROPOSED ANNUAL BUDGET \$					
<p><i>*Up to five (5) additional bonus points may be awarded to proposals that include the use of in-kind services and/or other funding that can be leveraged to execute the responsibilities outlined in this RFP.</i></p> <p><input type="checkbox"/> Check if this proposal includes significant in-kind services or leveraged funding to support One Stop Operator responsibilities. Such in-kind services and leveraged funds must be clearly detailed in the budget narrative above.</p>					